



Conservative Group Budget Proposals

15 February 2011

Introduction

- This year's budget round has been the most difficult I have experienced in my time as Leader
- The 30% cuts in Central Government funding announced in the Comprehensive Spending Review, will bite hard over the next 4 years

Introduction continued

- Savings of around £3m will be needed over the next 3 years and we must be clear and realistic about what can be delivered
- As councillors we are facing some very difficult decisions for our communities and our staff

Introduction continued

- The Council has already approved plans for a new service delivery model
- This radical and innovative approach to commissioning and delivering services will allow us to make best use of our diminishing resources

Introduction continued

- Our traditional method of service delivery will be transformed over the next year
- The new ‘Service Delivery Vehicle’ will operate with a highly skilled, flexible workforce aiming for ‘right first time’ service delivery to maximise efficiency and generate new income streams.....
-whilst focussing on the priorities we identify through the strengthening links we have with our citizens and partners

Introduction continued

- With cuts of over £3m looming there will be an impact on service levels
- But adopting a more business like approach to everything that we do, will ensure every pound spent is focussed on what matters most

Introduction continued

- We will safeguard, wherever possible, services to the vulnerable within our communities
- And whilst performance in some services areas will inevitably dip, we aim to recover ground from 2012/13 onwards

General Fund

- Our General Fund budget proposals for 2011/12 to 2013/14 (see Appendix 1) allow a small amount of growth for what we consider to be essential initiatives (such as completing the LDF process)
- We plan to use £1m from reserves to support revenue spending in the short term to allow a sustainable approach to planned savings
- Our remaining reserves (see Appendix 2) will continue to support our financial plans and commitments

- And given the continuing economic challenges our citizens are facing we propose to freeze Council Tax for the coming year

General Fund Budget

MTFP	2011/12 £000's	2012/13 £000's	2013/14 £000's
Net Budget before reserve contributions - See Appendix 1 <i>(incl. planned savings)</i>	11,076 <i>(841)</i>	11,303 <i>(901)</i>	11,247 <i>(906)</i>
Add: Contribution to Earmarked Reserves	867	873	899
Less: Contributions from Earmarked Reserves	(567)	(618)	(489)
Less: Contributions from Balances	(545)	(445)	(0)
Net Budget	10,831	11,113	11,657

General Fund Budget

MTFP	2011/12 £000's	2012/13 £000's	2013/14 £000's
Net Budget	10,831	11,113	11,657
Less: Government Grant	(5,252)	(4,677)	(4,563)
Less: Council Tax <i>(working assumption for 12/13 and 13/14)</i>	(4,763) 0%	(4,907) 2%	(5,053) 2%
Less: Collection Fund Surplus	(57)	0	0
Less: Council Tax Freeze Grant	(119)	0	0
DEFICIT C/Fwd	640	1,529	2,041

General Fund Budget

MTFP	2011/12 £000's	2012/13 £000's	2013/14 £000's
DEFICIT B/Fwd	640	1,529	2,041
Supported Growth (Appendix 3)			
- Revenue	111	125	59
- Capital	155	0	0
DEFICIT	906	1,654	2,100

General Fund Budget

MTFP	2011/12 £000's	2012/13 £000's	2013/14 £000's
DEFICIT	906	1,654	2,100
Funded By:			
Special Projects Reserve	(155)	0	0
Additional Savings Required	751	1,654	2,100
<i>Forecast General Balances</i>	<i>£2.4m</i>	<i>£2.0m</i>	<i>£2.0m</i>

General Fund Savings

MTFP	2011/12 £000's	2012/13 £000's	2013/14 £000's
Included in MTFP	841	901	906
Additional Savings	751	1,654	2,100
Total Savings required	1,592	2,555	3,006

Note: Forecast deficit includes no provision for future growth

General Fund Summary

- The economic downturn and cuts to public sector funding is having a significant impact on the Council's financial position and future resilience
- Significant savings will be required over the next 3 years
- General balances will be needed to support the budget whilst savings are implemented
- And future growth will require even further savings

GF Budget Recommendations

- Council Tax freeze for 2011/12 - £158.88 per Band D property
- Supported growth bids (Appendix 3):
 - 2011/12 - £266k
 - 2012/13 - £125k
 - 2013/14 – £59k
- Use £155k from Special Projects Reserve to fund capital growth in 2011/12

GF Summary continued

- Use General Balances to support General Fund revenue budget (£1m over 2 years):
 - 2011/12 – £545k
 - 2012/13 - £446k
- General Fund savings targets for 2011/12 to 2013/14:
 - 2011/12 - £1.6m
 - 2012/13 - £2.6m
 - 2013/14 - £3.0m

GF Summary continued

General Fund savings proposals are set out in

Appendix 4

Housing Revenue Account

- Similar challenges face us with our housing service and we await final details of the changes to the current financing regime
- The increasing financial risk that comes with an ageing housing stock means that we need to carefully balance the resources we use to improve our homes against the need to set aside more resources to provide some financial resilience

- Our budget proposals include provision for what we consider to be essential works to our housing stock
- And it is with some reluctance that we apply the Government's formula for rent rises, although safe in the knowledge that by applying the same innovative approach to service delivery, we can aim for future savings that can in turn be reinvested in our homes

HRA Budget

MTFP	2011/12 £000's	2012/13 £000's	2013/14 £000's
Income	(12,489)	(12,910)	(13,331)
Expenditure	11,936	12,298	12,668
Investment Income	(33)	(47)	(64)
Unallocated Savings	(167)	(246)	(246)
Contribution to ICT Reserve	20	20	20
In Year (Surplus) / Deficit	(733)	(885)	(953)

HRA Budget Revenue & Capital Bids

MTFP	2011/12 £000's	2012/13 £000's	2013/14 £000's
Revenue Growth Bids	194	63	79
Capital Programme Bids	2,759	3,202	4,177
Total Revenue & Capital Bids	2,953	3,265	4,256
Funding Available	(2,337)	(2,485)	(2,278)
Funding Shortfall	616	780	1,978

HRA Budget Revenue & Capital Bids

	2011/12 £000's	2012/13 £000's	2013/14 £000's
Funding Available	(2,337)	(2,485)	(2,278)
Proposed Bids to Accept	2,202	1,969	1,969
Unallocated Resources to Carry Forward	(135)	(516)	(309)

HRA Balances

	2011/12 £000's	2012/13 £000's	2013/14 £000's
HRA Balances B'fwd	1,475	1,635	2,151
Revenue Resources	25	0	0
Capital Resources	135	516	309
HRA Balances C'fwd	1,635	2,151	2,460

Recommended Minimum Balance	1,500	1,500	1,500
Available Balances	135	651	960

HRA

Recommendations

- Average housing rent increase 2011/12 - 7.5% taking average rent (based on 48 weeks) to £70.15 per week
- Supported growth bids (Appendix 5):
 - 2011/12 - £2.202m
 - 2012/13 - £1.969m
 - 2013/14 – £1.969m
- Minimum working balance increased to £1.5m
- HRA savings targets:
 - 2011/12 - £167k
 - 2012/13 - £246k
 - 2013/14 - £246k

HRA Summary continued

HRA savings proposals are set out in

Appendix 4

GENERAL FUND SUMMARY

Committee	2011/12 Original £	2012/13 Original £	2013/14 Original £
Economy net of CEC	355,670	358,940	348,550
Environment net of CEC	2,630,970	2,757,570	2,810,400
Planning net of CEC	72,220	38,630	13,250
Policy & Resources Service net of CEC	2,408,490	2,342,970	2,388,640
Social net of CEC	920,980	922,030	933,410
P&R Central CEC Charges	5,150,920	5,104,770	5,174,590
Sub-total	11,539,250	11,524,910	11,668,840
CEC Charged to HRA	-974,700	-967,390	-981,610
HRA CEC to GF	179,690	179,990	180,700
ICT Projects	118,000	264,750	124,660
Drainage Boards Additional Costs	-	75,000	75,000
Net Service Budget	10,862,240	11,077,260	11,067,590
Investment Income	(214,810)	(324,200)	(499,680)
FRS17 Adjustments	33,210	34,300	35,780
External Interest	769,840	776,250	778,130
Capital Accounting Adjustments	(649,480)	(535,850)	(409,970)
Contingencies	275,000	275,000	275,000
Net Budget before contribution to/(from) Reserves	11,076,000	11,302,760	11,246,850
Contribution To Reserves			
Building Repairs	130,000	130,000	130,000
Computer Development	150,000	150,000	150,000
Transport Reserve	3,000	3,000	3,000
PFI	347,500	360,530	385,690
Pension Equalisation Reserve	200,000	200,000	200,000
District Election	35,900	30,000	30,000
Contribution From Reserves			
Computer Development	(118,000)	(264,750)	(124,660)
PFI	(343,030)	(353,320)	(363,920)
Building Repairs			
Planning Delivery Grant Reserve			
Spend To Save			
District Election	(105,900)	-	-
GF Unallocated Balances	(545,000)	(445,480)	-
Net Revenue Budget Before Growth and Additional Savings	10,830,470	11,112,740	11,656,960

BALANCES AND RESERVES FORECAST**GENERAL FUND**

Description	Estimated Balance 01/04/10 £000's	Contribution 2010/11 £000's	Utilised 2010/11 £000's	Estimated Balance 31/03/11 £000's	Contribution 2011/12 £000's	Utilised 2011/12 £000's	Estimated Balance 31/03/12 £000's	Contribution 2012/13 £000's	Utilised 2012/13 £000's	Estimated Balance 31/03/13 £000's	Contribution 2013/14 £000's	Utilised 2013/14 £000's	Estimated Balance 31/03/14 £000's	Comments
General Fund Unallocated	2,820	170	-44	2,946		-545	2,401		-446	1,955			1,955	Unallocated GF Reserve
Abbey Leisure Project	49		-49	0			0			0			0	Monies for Abbey Leisure Projects
Tadcaster Central Area Project	496		-496	0			0			0			0	Set up in 1998/99 holds monies for Tadcaster Central Area Project
Building Repairs	312	120	-206	226	120	-3	343	120	-100	363	120	0	483	For spend on buildings repairs (civic centre, leisure centres, depots)
Wheeled Bin Hardship Fund	18			18			18			18			18	Set up to provide bins for those on low income / pension that can't afford bin
Sherburn Amenity Land	10			10			10			10			10	Balance of a budget required for works on land at Sherburn undertaken during 1996
Computer Development	481	170	-256	395	170	-118	447	170	-265	352	170	-125	397	Fund set up for annual contribution to purchase IT systems and equipment
Planning Enquiries	100			100			100			100			100	Provision for costs associated with Planning enquiries
Special Projects	967	29	-279	717		-155	562			562			562	To fund capital or 'one-off' revenue projects
Planning Delivery Grant (Revenue)	632		-632	0			0			0			0	Holds PDG monies awaiting use
Transport Repairs & Renewals	155	3	-145	13	3		16	3	-19	0	3		3	Transport fund from which new vehicles are purchased. Balance covers existing fleet
PFI Scheme	2,426	329	-333	2,422	347	-343	2,426	361	-353	2,434	386	-364	2,456	To fund PFI schemes
Contingency	150			150			150			150			150	To cover unforeseen items
Spend To Save	545		-63	482		-334	148			148			148	To provide 'up front' investment for initiatives that generate revenue budget savings
District Election	35	35		70	36	-106	0	30		30	30		60	To cover the costs of the district election
Pension Equalisation Reserve	0			0	200		200	200		400	200		600	To provide resources to cover any shortfall in pension contributions payable to the NY Pension Fund
Planning Delivery Grant (Capital)	184		-184	0			0			0			0	Planning delivery grant for funding capital projects
TOTAL GF Reserves	9,380	856	-2,687	7,549	876	-1,604	6,821	884	-1,183	6,522	909	-489	6,942	

HOUSING REVENUE ACCOUNT

Description	Estimated Balance 01/04/10 £000's	Contribution 2010/11 £000's	Utilised 2010/11 £000's	Estimated Balance 31/03/11 £000's	Contribution 2011/12 £000's	Utilised 2011/12 £000's	Estimated Balance 31/03/12 £000's	Contribution 2012/13 £000's	Utilised 2012/13 £000's	Estimated Balance 31/03/13 £000's	Contribution 2013/14 £000's	Utilised 2013/14 £000's	Estimated Balance 31/03/14 £000's	Comments
Housing Revenue Account	2,559		-1,084	1,475	25		1,500			1,500			1,500	Unallocated HRA reserve
Housing Projects	589		-589	0			0			0			0	Set up to fund HRA projects can be either revenue or capital
TOTAL HRA	3,148	0	-1,673	1,475	25	0	1,500	0	0	1,500	0	0	1,500	

General Fund Bids 2011/12 - 2013/14

Board	Description	Strategic Theme / Priority	Revenue			Capital			Comments	Term
			11/12	12/13	13/14	11/12	12/13	13/14		
P&R	Local Development Framework	LDF links with protecting the environment, healthier communities and promoting prosperity themes LDF links with all the councils priorities	85,000	105,000	55,000					One-Off
	Net Cost of Bid		85,000	105,000	55,000	0	0	0		
P&R	Procurement Partnership ongoing funding (shared cost with HRA)	Making better use of resources Organising to Deliver HRA Contribution	17,500	35,000					Bid covers the fees of the partnership until the end of the current agreement in March 2013 The bid is intended to be self financing through procurement savings generated to the council.	Fixed
	Net Cost of Bid		8,750	17,500	0	0	0	0		
P&R	Capital growth bid for relocation of telephone mast	Project has potential to generate income of £45,000 pa following a capital outlay of £160,000. This would contribute to Making Best Use Of Resources and the priority of reducing expenditure.				155,000			Set Up Capital Cost To be funded from Spend to Save. Budget includes 13k additional income, additional revenue costs will be met from the additional income that is forecast to be generated above this. Estimated Income above MTFP Yr 1 13k rising to 40k yr 2 onwards	Perm
	Net Cost of Bid		0	0	0	155,000	0	0		
P&R	DIP Document Retention	Making better use of resources Organising to deliver	5,000							One-Off
	Net Cost of Bid		5,000	0	0	0	0	0		
Economy	Increase in subscription contributions to external partnerships (Leeds City Region & York & North Yorkshire)	Linked to promoting prosperity	2,500	3,000	3,500					Perm
	Net Cost of Bid		2,500	3,000	3,500	0	0	0		

Appendix 3

Board	Description	Strategic Theme / Priority	Revenue			Capital			Comments	Term
			11/12	12/13	13/14	11/12	12/13	13/14		
Social GF	To support initial set up costs associated with a Private Leasing Scheme for SDC. Private leasing aims to help the council meet the housing need in the district by working in partnership with owners of private empty properties. Council arranges to let and manage the private property in return for an admin fee equivalent to 20% of the rental income. It is proposed that the scheme is operated as a 2 yr pilot initially covering the management of up to 10 private properties.	Healthier communities Working to secure delivery of a re-vitalised housing market in order to provide access to homes for those who want and need them. Improving the look of the district by ensuring buildings are kept in a good state of repair.	6,000 10,000	10,000					Set Up Costs Maintenance Costs/Savings Annual rental outlay to owner minus 20% admin fee on the scheme incl 5 2 bedroom & 5 3 bedroom properties Income - admin fee	2 yr Fixed
	Net Cost of Bid		5,000	-1,000	0	0	0	0		
P&R	Production costs associated with development and printing of Village Design Statement planning documents. Working with communities to engage them in planning matters is a core theme of the planning system. Documents used to assist developers create more attractive and place specific buildings that reflect local architectural influences and village layout. This in turn makes the planning application process smoother through less conflict.	Putting customer first Protecting the environment Making better use of resources Strengthening the voice of SDC communities by providing robust processes for community engagement and empowerment. Working with communities to maintain clean environment in which to live, work and play.	5,000						11/12 Proposed Only	Fixed
	Net Cost of Bid		5,000	0	0	0	0	0		
	Gross Cost of GF Bids		111,250	124,500	58,500	155,000	0	0		

Bids Funding

Revenue

Special Projects Reserve

111,250 124,500 58,500

155,000

Appendix 4 (i)

GENERAL FUND BASE BUDGET SAVINGS/EFFICIENCIES ACTION PLAN 2011/12 to 2013/14

Proposed Savings	Status	2011/12	2012/13	2013/14		Risk to achievement
		£	£	£		
Change provider for telephone calls and rationalisation of telephone accounts	Amber	10,800	10,800	10,800	All	Medium - subject to contract
ICT Shared Service	Amber	77,500	93,000	93,000	SDV	Medium - Shared service approved recruitment underway
Election software	Amber	1,500	1,500	1,500	Core	Low - procurement completed
CCTV	Red	12,000	12,000	12,000	SDV	High - subject to service review
Expanded Building Control Partnership	Red	5,000	5,000	5,000	SDV	High - due to impact of current economic climate
Audit Partnership	Red	5,000	10,000	15,000	SDV	High - subject to a decision on the future of the partnership
WTT - Partnering Revs and Bens	Red	100,000	100,000	100,000	SDV	High - subject to options appraisal and SDV transformation programme
WTT - Shared Legal Service	Red	20,000	20,000	20,000	SDV	High - subject to options appraisal and SDV transformation programme
WTT - Shared Environmental Health Service	Red	84,000	84,000	84,000	SDV	High - awaiting business case
WTT - Accountancy and Admin BPI	Green	90,890	90,890	90,890	SDV	Low - restructure implemented and vacancies being held

Proposed Savings	Status	2011/12	2012/13	2013/14		Risk to achievement
		£	£	£		
WTT - HR BPI	Red	5,000	5,000	5,000	SDV	High - saving subject to a willing partner but could look to outsource service
WTT - Corporate Debt Recovery team BPI	Amber	20,000	20,000	20,000	SDV	Medium - revenues and debt recovery functions have been merged under a single management structure. A BPR exercise is being undertaken to identify potential for streamlining processes and releasing staff savings - unable to accurately quantify saving until this has been completed
WTT - Procure to Pay (£15k GF and £15k HRA) BPI	Red	15,000	15,000	15,000	SDV	Medium - relies upon changing operations across a number of services
WTT - Review of remaining cash collection	Amber	10,000	10,000	10,000	SDV	Medium - discussions in progress with WLCT
WTT - Strategic Director	Green	80,000	80,000	80,000	Core	Low - vacancy being held
WTT - Democratic Services BPI	Red	25,000	25,000	25,000	Core	High - subject to BPI findings
WTT - Partnerships and Commissioning BPI	Red	48,000	48,000	48,000	SDV	High - subject to BPI findings
WTT - Customer Services BPI	Red	24,000	24,000	24,000	SDV	Medium - post holder on secondment
Vacation of Portholme Road Depot	Green	13,500	13,500	13,500	SDV	Low - staff relocated
Running costs of new Civic Centre	Amber	-	40,000	40,000	SDV	Medium - but won't know exact savings until building occupied
Closure of Tadcaster office	Green	30,000	30,000	30,000	SDV	Low - office closed
Barlby Depot	Red	20,000	20,000	20,000	SDV	High - current economic climate likely to delay sale of depot

Proposed Savings	Status	2011/12	2012/13	2013/14		Risk to achievement
		£	£	£		
Telecommunications Mast	Red	13,000	13,000	13,000	SDV	High - due to current economic climate
External Audit Fee	Amber	20,000	20,000	20,000	Core	Medium - reduction expected due to abolition of CAA and Use of Resources assessment
Subsistence Allowance	Amber	5,000	5,000	5,000	All	Low - relatively low volume of claims
Introduction of new charge for planning advice	Green	28,000	28,000	28,000	SDV	Low - charges implemented income being monitored
Reduce opening hours at Access Selby	Green	35,000	35,000	35,000	SDV	Low - new hours approved following 6 month trial - vacancies within the structure are being held
Barlow Nature Reserve - included in Env Board budget report	Red	15,000	15,000	15,000	SDV	High - an evaluation of alternative options is underway
Commercial Waste Income	Red	27,600	27,600	27,600	SDV	High - income to be monitored and reassessed for 2011/12 onwards
Total General Fund Savings in MTFP		840,790	901,290	906,290		
Additional Savings:-						
Recycling Income	Amber	159,000	159,000	159,000	SDV	Medium - new arrangements approved income will be monitored
Collaborative corporate contracts through shared procurement service	Red	45,700	75,700	100,700	All	High - savings subject to potential for delivery of procurement savings - supplier spend analysis suggests that there is £1.4m p.a. for potential collaborative procurement initiatives. £100k as a target for longer term is not unreasonable but the timing of the saving is difficult to predict
Internal Drainage Boards	Red	60,000	180,000	300,000	Core	High - subject to IDB levies

Proposed Savings	Status	2011/12	2012/13	2013/14	Risk to achievement	
		£	£	£		
Community Safety	Red	15,000	15,000	15,000	TSO	Low - cut to budget
External Grants	Red	12,000	12,000	12,000	TSO	Low - cut to budget
Decentralisation of Planning Fees	Red	250,000	500,000	500,000	SDV	High - subject to legislation and new charging regime
Car Park Income	Red	50,000	50,000	50,000	SDV	High - subject to review of charges
Corporate and Democratic Core	Red	7,000	7,000	7,000	Core	Low - cut to training budget
WTT - Revs and Bens (Phase 2) BPI	Red	50,000	50,000	50,000	SDV	Medium - requires review of CLOs and Assessors resources
WTT - Planning (Phase 2) BPI	Red	55,000	55,000	55,000	SDV	High - Longer term savings will require a further challenge of working practices
WTT - Transformation (SDV)	Red	345,000	742,000	726,000	SDV	High - subject to corporate restructure
WTT - Transformation (Core)	Red	50,000	50,000	50,000	Core	High - subject to corporate restructure
Total Additional Savings		1,098,700	1,895,700	2,024,700		
Total Savings		1,939,490	2,796,990	2,930,990		
Target for MTFP - GF		1,592,000	2,594,000	3,006,000		
Headroom/(Deficit)		347,490	202,990	(75,010)		

Appendix 4 (ii)

HRA BASE BUDGET SAVINGS/EFFICIENCIES ACTION PLAN 2011/12 to 2013/14

Proposed Savings	Status	2011/12	2012/13	2013/14		Risk to achievement
		£	£	£		
WTT - Procure to Pay (£15k GF and £15k HRA) BPI	Red	15,000	15,000	15,000	SDV	Medium - relies upon changing operations across a number of
Total General Fund Savings in MTFP		15,000	15,000	15,000		
Additional Savings:-						
WTT - Transformation	Red	200,000	363,000	355,000	SDV	High - subject to corporate restructure
Total Additional Savings		200,000	363,000	355,000		
Total Savings		215,000	378,000	370,000		
Target for MTFP - HRA		182,000	261,000	261,000		
Headroom/(Deficit)		33,000	117,000	109,000		

Housing Revenue Account Bids 2011/12 - 2013/14

Priority Order	Description	Strategic Theme / Priority	Revenue			Capital			Comments	Term
			11/12	12/13	13/14	11/12	12/13	13/14		
1	Bid provides for a yearly programme of servicing to solid fuel appliances installed in SDC housing stock. Therefore reducing the risk of CO emissions entering the properties and endangering the Health of Council tenants.	To provide suitable, quality and affordable housing Ensuring Health and Safety of Council tenants To protect environmental quality	76,000	42,000	42,000				Not statutory but highly recommended	Perm
	Net Cost of Bid		76,000	42,000	42,000	0	0	0		
2	Bid covers the costs of replacing gas central heating systems across the district where existing heating systems have come to the end of their serviceable life. Bid allows for replacement of 230 (10% of SDC systems) per annum. Including all "at risk" boiler types over a 3yr period on a planned basis.	Effectively maintain the condition of SDC housing stock				575,480	575,480	575,480	(Est) CESP funding in North Selby up to Apr 12. Exact amount not yet known.	Perm
	Net Cost of Bid		0	0	0	540,480	575,480	575,480		
3	To cover the costs of gas fire replacements where the existing fires have come to the end of their serviceable life. Bid covers the cost of replacing 214 fires in Yr1, 30 in Yr2 and 57 in Yr3 at an estimated cost of £550 per fire.	More energy efficient Council housing stock therefore reducing SDC carbon footprint. Effectively maintain the condition of SDC housing stock.	117,700	16,500	31,350				Cost of fires deminimis therefore revenue Maintenance Revenue Savings (Gas Servicing & Repairs)	Fixed
	Net Cost of Bid		114,490	16,050	30,490	0	0	0		
4	Funding to cover costs of replacement roofing to SDC housing stock Bid allows for approx 117 roof replacements per year at an average cost of £4,800 Yr1 Properties - Kellington, Byram and Sherburn Yr2 Properties - Woodlands and Hillside Estates Tadcaster Yr3 Properties - Brotherton, Selby and Various Villages	Effectively maintain the condition of SDC housing stock				560,000	560,000	560,000	if no bid approved there is a major risk of roofs leaking and being beyond repair, requiring replacement on a reactive basis, and costly temporary repairs being required until a replacement can be funded	3 yr Fixed
	Net Cost of Bid		0	0	0	560,000	560,000	560,000		
5	To cover costs of damp surveys and consequential remedial works to SDC housing stock. Bid based on an average spend over last 3 years as actual numbers and extent of works not definitive until damp survey completed.	Effectively maintain the condition of SDC housing stock				127,000	127,000	127,000	Properties would fall out of decency and there would be major risk of disrepair and compensation claims	Perm
	Net Cost of Bid		0	0	0	127,000	127,000	127,000		

Priority Order	Description	Strategic Theme / Priority	Revenue			Capital			Comments	Term
			11/12	12/13	13/14	11/12	12/13	13/14		
7	Bid covers the costs of solid fuel heating system replacements across the district where existing heating systems have come to their serviceable life end and the properties are on the gas network. Bid allows for replacement of approx 66 systems in Yr1 and 33 systems in years 2 and 3 at an estimated cost of £3000 per system.	More energy efficient Council housing stock therefore reducing SDC carbon footprint. Effectively maintain the condition of SDC housing stock Ensuring Health and Safety of Council Tenants	-23,100	-11,550	-11,550	198,000	99,000	99,000	Set Up Capital Cost Maintenance Revenue Savings (Solid Fuel Saving) Gas Servicing Cost (Other Costs/Savings) Possible external funding for fuel switching under CERT of approx £600 per property.	Fixed
	Net Cost of Bid		-23,100	-5,280	-2,140	118,800	99,000	99,000		
8	Bid covers the costs of solid fuel heating system replacements across the district where existing heating systems have come to their serviceable life end and are beyond repair. Bid allows for replacement of approx 35 failed systems per annum at an average cost of £4,500.	More energy efficient Council housing stock therefore reducing SDC carbon footprint. Effectively maintain the condition of SDC housing stock Ensuring Health and Safety of Council Tenants	-12,250	-12,250	-12,250	157,500	157,500	157,500	Set Up Capital Costs Maintenance Revenue Savings (Servicing & Repairs)	Perm
	Net Cost of Bid		-12,250	-12,250	-12,250	157,500	157,500	157,500		
9	Funding to cover costs of replacement Kitchens in SDC housing stock. To maintain decency 264 kitchens require replacement over next 3 years. Programme: Yr1 106 fail decency Yr2 79 fail decency Yr3 79 fail decency Average cost of kitchens £3,000	Effectively maintain the condition of SDC housing stock				318,000	237,000	237,000	This bid is to maintain where we are now with decency. If not successful there is likely to be considerable pressure from tenants as many of these kitchens will be beyond repair. the impact on the repairs budget would also be great	Perm
	Net Cost of Bid		0	0	0	318,000	237,000	237,000		
10	Replacing one-off E7 storage heaters across the district where the existing heater is beyond repair.	Effectively maintain the condition of SDC housing stock	31,570							One Off
	Net Cost of Bid		31,570	0	0	0	0	0		
11	Disabled adaptation to a property in Selby. Other options to relocate into suitable alternative property have failed and this is the only option left available. Bid to include for specialist hoist and track system, a downstairs bathroom and bedroom recommended by occupational therapist.	Healthier communities				30,000				One Off
	Net Cost of Bid		0	0	0	30,000	0	0		
12	Procurement Partnership ongoing funding (shared cost with GF)	Making better use of resources Organising to Deliver	8,750	17,500					Bid covers HRA contribution to the fees of the partnership until the end of the current agreement in March 2013. The bid is intended to be self financing through procurement savings generated to the Council	Fixed
	Net Cost of Bid		8,750	17,500	0	0	0	0		

Priority Order	Description	Strategic Theme / Priority	Revenue			Capital			Comments	Term
			11/12	12/13	13/14	11/12	12/13	13/14		
13(b)	Funding to cover costs of Pre-paint and cyclical repairs to the housing stock. If approved bid will enable a 6 year rolling programme with around 500 properties progressed each year. Typical works undertaken will be window and door renewal, repairs to soffits and fascias, Yr1 - Tadcaster area and southern area of district Yr2 - Villages north east of district Yr3 - Sherburn and surrounding villages Net Cost of Bid	Effectively maintain the condition of SDC housing stock				113,000	113,000	113,000	if no bid approved then a smaller sum for reactive replacement would be required, this sum would increase yr on yr. there would also be no need for the painting revenue budget of £55k. This would also mean that the condition would deteriorate the longer properties were left.	Perm
			0	0	0	113,000	113,000	113,000		
15(a)	Funding to cover costs of external door replacements across the district where the existing doors are beyond repair. These replacement doors are in areas not covered by the Pre-paint repairs bid. Estimated 252 doors in Selby area due to fail in next 3 years. Average cost of replacement is £500 per door. Net Cost of Bid	More energy efficient Council housing stock therefore reducing SDC carbon footprint. Improved security for tenants Reducing fuel costs for tenants, therefore reducing fuel poverty Ensuring SDC housing stock is wind and water tight Effectively maintain the condition of SDC housing stock				42,000	42,000	42,000	if no bid approved this would have major impact on cyclical repairs budget meaning less homes would be prepared	Fixed
			0	0	0	42,000	42,000	42,000		
Net Cost of Bids Proposed for Inclusion In Budget			195,460	58,020	58,100	2,006,780	1,910,980	1,910,980		